DLN: 93493197036370 OMB No. 1545-0047 **Return of Organization Exempt From Income Tax**

Department of the

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

2018

Open to Public Inspection

		nue Service								
A Fo	or th	e 2019 c		inning 09-01-2018 , and ending 08-3	31-2019					
		pplicable: change	C Name of organization TEXAS ASSOCIATION OF SCHOOL	BOARDS INC			D Employer identification number 74-2275519			
□ Nar		-	Doing business as				, 1 22,0019			
		turn n/terminated	· · · · · · · · · · · · · · · · ·							
□ Am	ended	d return on pending	Number and street (or P.O. box if PO BOX 400	mail is not delivered to street address) Room/s	uite	E Telephon (512) 46				
				ountry, and ZIP or foreign postal code			0, 0222			
			AUSTIN, TX 787670400			G Gross red	ceipts \$ 9	1,960,921		
			F Name and address of principus JAMES B CROW	pal officer:	H(a) Is	this a group ret	urn for			
			12007 RESEARCH BLVD			ubordinates? re all subordinat	0.5	□Yes ☑No		
r Tax	/-0V0r	npt status:	AUSTIN, TX 78759			icluded?	e 5	☐ Yes ☐No		
		,	▼ 501(c)(3)	((insert no.)	1	"No," attach a li	•	•		
) W	ebsit	:e:▶ WW	/W.TASB.ORG		11(0) G	roup exemption	number	•		
K Form	n of o	rganization	Corporation Trust As	sociation Other ►	L Year of f	formation: 1999	M State	of legal domicile: TX		
Pa	rt I		mary scribe the organization's mission	or most significant activities:						
				FIONAL EXCELLENCE FOR TEXAS SCHOOL	CHILDREN	THROUGH ADV	OCACY,	VISIONARY		
e l	l	LEADERSH	IIP, AND HIGH QUALITY SERVIC	ES TO SCHOOL DISTRICTS. TASB'S WIDE	ARRAY OF	SERVICES LESS	SENS TH	E BURDENS OF		
Č	9	GOVERNM	ENT FOR SCHOOL DISTRICTS A	ND OTHER GOVERNMENTAL ENTITIES LO	CATED IN T	EXAS AND OTHE	ER STAT	ES.		
E	-									
ler.										
Governance	2	Check thi	is boy • if the organization o	discontinued its operations or disposed of	more than	25% of its net as	ssets			
				ning body (Part VI, line 1a)			3	43		
ACTIVITIES &				of the governing body (Part VI, line 1b)			4	43		
¥				calendar year 2018 (Part V, line 2a)			5	569		
<u> </u>										
ď			nber of volunteers (estimate if n		6	52				
	7a	Total unr	elated business revenue from Pa	art VIII, column (C), line 12			7a	1,484,404		
	b	Net unrel	ated business taxable income from	om Form 990-T, line 34			7b	522,822		
						Prior Year		Current Year		
_	8	Contribut	ions and grants (Part VIII, line 1	h)		253,9	90	340,728		
Ravenue			-					68,373,556		
Ϋ́		_	ogram service revenue (Part VIII, line 2g)							
æ			ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 3,610,961							
			, , , , , , , , , , , , , , , , , , , ,			3,610,9		4,022,38		
	12	Total rev	enue—add lines 8 through 11 (m	nust equal Part VIII, column (A), line 12)		71,793,2	293	75,502,98		
	13	Grants ar	nd similar amounts paid (Part IX,	column (A), lines 1–3)		16,5	500	2,77		
	14	Benefits	paid to or for members (Part IX,	column (A), line 4)			0	(
SS.	15	Salaries,	other compensation, employee I	benefits (Part IX, column (A), lines 5-10)		48,672,2	280	50,584,600		
Expenses	16a	Professio	nal fundraising fees (Part IX, col	umn (A), line 11e)			0	(
bе			raising expenses (Part IX, column (D)							
Ă			penses (Part IX, column (A), line	19,457,3	356	19,576,09				
			enses. Add lines 13-17 (must e	.36	70,163,468					
		•	,	_	5,339,510					
٥	19	Revenue	less expenses. Subtract line 10	from line 12	Begin	3,647,1 ning of Current Yo		End of Year		
Net Assets or Fund Balances					Jagiiii					
sse 3ala	20	Total ass	ets (Part X, line 16)			70,095,6	511	74,604,80		
ZZ	21	Total liab	ilities (Part X, line 26)			18,803,2	250	18,890,07		
FE	22	Net asset	s or fund balances. Subtract line	e 21 from line 20		51,292,3	61	55,714,73		
Pa	rt II	Sian	ature Block							
				mined this return, including accompanying	schedules	and statements	, and to	the best of my		
knowl	edge	and belie		te. Declaration of preparer (other than off						
any ki	nowle	eage.								
		*****	*			2020-07-10				
Sign		Signati	ure of officer			Date				
Here		\\s	B 000W 5V50W5W5 0505050							
			B CROW EXECUTIVE DIRECTOR r print name and title							
		17		Duamanan's sign-ton-	Data	Γ.	TT N'			
			rint/Type preparer's name		Date 2020-07- 1 0		TIN 20121892	5		
Paic		L				self-employed				
Prep	oare	er F	irm's name ► MOSS ADAMS LLP			Firm's EIN ► 91-	U189318			
Use	On	ıly ြ	irm's address ▶ 14555 DALLAS PARK	WAY STE 300		Phone no. (972) 4	158-2296			
_		· '		·····			.50 2250			
			DALLAS, TX 75254							
May tl	ne IR	S discuss	this return with the preparer sh	own above? (see instructions)			_ □ \	Yes ☑ No		

Cat. No. 11282Y

Form **990** (2018)

For Paperwork Reduction Act Notice, see the separate instructions.

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Checklist of Required Schedules		V-20	N a
Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete	1	Yes	No
	2	Yes	
Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates	3		No
Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?	4	Yes	
Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?	5		No
Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?	6		No
Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		No
Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏	11b		No
total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🥞	11c		No
in Part X, line 16? If "Yes," complete Schedule D, Part IX 🐿	11d		No
Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No
Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	20a		No
If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No (2010)
	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A Sc	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A Schedule B. Schedule G. Contributors (see instructions)? \$\frac{1}{2}\$. Is the organization required to complete Schedule B. Schedule G. Contributors (see instructions)? \$\frac{1}{2}\$. Is the organization required to complete Schedule B. Schedule G. Contributors (see instructions)? \$\frac{1}{2}\$. Other Complete Schedule C, Parl 1 \$\frac{1}{2}\$. School 501(c)(3) organization to candidates for public office? If "Yes," complete Schedule C, Parl 1 \$\frac{1}{2}\$. School 501(c)(3) organization organization engage in lobby on activities, or have a section 501(c)(3) organization between the section 501(c)(4) solic(5), or 501(c)(5) organization that receives membership dues, If "Yes," complete Schedule C, Parl III \$\frac{1}{2}\$. School 501(c)(4) solic(5), or 501(c)(5) organization that receives membership dues, If "Yes," complete Schedule C, Parl III \$\frac{1}{2}\$. School 501(c)(4) solic(5), or 501(c)(5) organization that receives membership dues, If "Yes," complete Schedule D, Parl III \$\frac{1}{2}\$. School 501(c) organization maintain and control or investment of amounts in such finds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such finds or accounts for which donors have the right to provide school by Parl III \$\frac{1}{2}\$. School 501(c) organization, Including accessments to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Parl III \$\frac{1}{2}\$. School 501(c) organization, Including accessments, or other similar assets? If "Yes," complete Schedule D, Parl III \$\frac{1}{2}\$. School 501(c) organization, Including accessments, or cates in land assets in the part III and III \$\frac{1}{2}\$. School 501(c) organization, Including accessments, or cates in land assets in the part III and III \$\frac{1}{2}\$. School 501(c) organization, III and III and III and III and	Is the organization described in section 501(c)(3) or 4947(s)(1) (other than a private foundation)? If "Yes," complete Schedule A Schedule A Schedule A Schedule A Schedule A Schedule A Schedule B Sc

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ar	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
3	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
1	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		N
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,			
	Part IV	28a		N
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		N
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		N
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		N
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		N
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		N
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
l	Statements Regarding Other IRS Filings and Tax Compliance			_
_	Check if Schedule O contains a response or note to any line in this Part V	· i	V	<u>Ц</u>
	Enter the number reported in Roy 2 of Form 1006 Enter 0 if not applicable 14-1		Yes	N
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 105 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			I

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country:			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	·	No

4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	

эа	was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	эa	, !	INO
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	76		No

6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			

10a

10b

11a

11b

12b

13b

13c

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Gross income from other sources (Do not net amounts due or paid to other sources

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand

b Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Sponsoring organizations maintaining donor advised funds.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter:

a Gross income from members or shareholders . .

h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

7g

7h

8

9a

12a

13a

14a

14b

15

Yes

Form 990 (2018)

No

orm 9	990 (2018)			Page 6
Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "Na 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines 🗸
Sec	tion A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 43		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 43			
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervisior of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
		\Box	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
	<u> </u>	16b		
	List the States with which a copy of this Form 900 is required to be filed.			
	List the States with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s			
	only) available for public inspection. Indicate how you made these available. Check all that apply.			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: ▶JAMES B CROW EXECUTIVE DIRECTOR 12007 RESEARCH BLVD AUSTIN, TX 787592439 (512) 467-0222			
	PJAMES & CROW EXECUTIVE DIRECTOR 1200/ RESEARCH DLVD AUSTIN, 1% /8/592439 (512) 46/-0222	F	orm 99	0 (2018)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."

- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) (B) (C) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person amount of other compensation compensation week (list is both an officer and a from the from related compensation organization (Wany hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Former Highest compensatemployee Individual trustee or director Officer organizations (ey employee MISC) related Institutional below dotted organizations line) Trustee See Additional Data Table

	1 330 (2010)													rage 6
Pa	rt VII Section A. Officers, Direct	tors, Trustees	, Key	Emp	loye	es,	and	High	nest Con	npensa	ted Employ	ees (cor	tinued)	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one b	ox, ι in of	t che inle: ficer	eck moss pers and a ee)	son	Repo compe fror organiza	D) ortable ensation n the ation (W 9-MISC)	Report compen: from re organizati	from related organizations (W-) ated of other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/109:	9-M13C)	2/1099-	MISC)	organizat relat organiz	:ed
	Additional Data Table				-		<u> </u>							
	Additional Sata Table													
1b 9	Sub-Total					l	<u> </u>				I			
	Total from continuation sheets to P	•					•		4.0	16.010		0		006 335
2	Total (add lines 1b and 1c) Total number of individuals (including of reportable compensation from the	g but not limited	to thos				▶ e) who	rece		646,910 re than :	\$100,000	<u> </u>		806,225
													Yes	No
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i>	J for such individ	dual .	•	•	•		•				on 3		No
4	For any individual listed on line 1a, is organization and related organization individual	s greater than \$	150,00	0? <i>If</i>	"Yes	," c	omplet	te Sc	hedule J	for such		. 4	Yes	
5	Did any person listed on line 1a recei services rendered to the organization									ion or in	ndividual for	5		No
Se	ection B. Independent Contract	tors											•	
1	Complete this table for your five high from the organization. Report compe													
		and business addre	ess								escription of serv		Compe	nsation
РО ВО	AMI RISK LLC OX 74751 AGO, IL 606944751									PROGRAN	1MER/ CONSULT	ANTS	1	,095,387
	SOURCE								-	TPA FEES				843,241
ORLA	S GARLAND AVENUE SUITE 203 NDO, FL 32801													
1221	PULT SYSTEMS CORP SOUTH MOPAC EXPRESSWAY STE 350 TIN, TX 78746									SOFTWAF	RE DEVELOPMEN	Т		217,575
TRAN	ISWESTERN COMM SVCS S CAPITAL OF TX HWY BLDG 2 STE									PROPERT	Y MANAGEMENT	FEES		167,851
AUST	IN, TX 78746 S BUILDING SERVICES									BUILDING SERVICES	GS AND GROUNE	SKEEPING	i	138,774
AUST	WEST HOWARD LANE SUITE B TIN, TX 78728 Total number of independent contractor	rs (includina but	not lim	ited 1	to th	ose	listed	abov				00,000 of	:	
	compensation from the organization 🕨					_		- •			4°=		Form 99	0 (2018)

		(2018) Statement of	Boyonyo								Page 9
Part	VIII			respo	onse or note to any	line in t	this Part VIII				🗸
							(A) revenue	Re e fu	(B) elated or exempt unction evenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
s	18	a Federated campaig	ns	1 a							
ant		b Membership dues		1 b							
يا ود		c Fundraising events		1c	2,481						
ifts, ar A	'	d Related organizatio	ns	1 d							
 ⊒:0	•	e Government grants (co	ontributions)	1e							
tributions, Gifts, Grants Other Similar Amounts	1	 All other contributions and similar amounts n above 		1f	338,247						
Contributions, Gifts, Grants and Other Similar Amounts	,	g Noncash contribution in lines 1a - 1f:\$	ons included								
Cont		h Total. Add lines 1a	-1f	•	•		340,728				
a					Business	Code	20 5	72 550	20 572 5	TEO.	
nue		TASB RISK MGMT FUND				524292	· ·	72,558 14,949	28,572,5		50
<u>&</u>		COOPERATIVE PURCHAS	SING			561000	, i	30,967	6,030,9	·	
Aic e	_	FIRST PUBLIC				523000	<u> </u>	08,531	4,308,5		
₹ ₹		POLICY SERVICE TASB MEMBERSHIP				900099		55,140	4,165,1		
ram	е	——————————————————————————————————————				900099					01 666,577
Program Service Revenue	f	All other program se	rvice revenue.		68.7	373,556	15,0	51,411	13,091,1	.33 1,293,7	01 606,377
	g	Total. Add lines 2a-2	2f		>						
		Investment income (insimilar amounts) .	ncluding divide		interest, and other		1,642,742	2			1,642,742
		Income from investme			ond proceeds	•					
	5	Royalties			•	•	3,335,564	1			3,335,564
	_	Curan	(i) Real		(ii) Personal						
		Gross rents		3,150							
	b	Less: rental expenses	27.	2,939							
	C	Rental income or (loss)	13	0,211							
	c	Net rental income o	r (loss)				130,211	1			130,211
	_	Constant	(i) Securitie	es	(ii) Other						
	7a	Gross amount from sales of assets other than inventory	17,30	0,180							
	b	Less: cost or other basis and	16,05	2 775	123,83	2					
	_	sales expenses		7,405	·						
		Gain or (loss) Net gain or (loss)		<u> </u>	-125,65		1,123,573	3			1,123,573
Revenue	8a	Gross income from fi (not including \$ contributions reporte See Part IV, line 18	2,481 of ed on line 1c).								
Re	b	Less: direct expense	s	b	4,906	5					
Other		Net income or (loss)			ents		-4,906	5			-4,906
\$	9a	Gross income from g See Part IV, line 19		s.							
				а							
		Less: direct expense Net income or (loss)		b ctivit	ios						
		Gross sales of invent		CCIVIC	les •						
		returns and allowand		_	5.222						
	ŀ	Less: cost of goods s	cold	a b							
		Net income or (loss)			,		1,737	7		1,737	
ŀ		Miscellaneous			Business Code						
	11	aCHILD CARE SERVI	CES		62441	0	510,78	1			510,781
	b	ADVERTISING			54180	0	48,998	3		48,998	
	-										
		All other revenue									
		Total. Add lines 11a			•		559,779	9			
	12	Total revenue. See	instructions.		· · · •		75,502,984	1	66,273,310	1,484,404	7,404,542 Form 990 (2018)

Statement of Functional Expenses	Part IX	Statement of Functional Expenses
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orr	m 990 (2018)				Page 10
	art IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all co	lumns. All other orga	nizations must comp	lete column (A).	
	Check if Schedule O contains a response or note to any	line in this Part IX .			🗆
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,774	2,774	general expenses	
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,394,471	907,053	2,487,418	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	35,641,983	31,080,102	4,551,025	10,856
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,884,117	2,515,137	368,289	691
9	Other employee benefits	5,837,266	5,090,254	745,360	1,652
10	Payroll taxes	2,826,763	2,465,044	360,954	765
11	Fees for services (non-employees):				
ā	a Management				
ŀ	Legal	214,210		214,210	
	c Accounting	101,698		101,698	
	d Lobbying	222,691	222,691		
	e Professional fundraising services. See Part IV, line 17				
	Investment management fees	8,000		8,000	
	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,408,908	1,329,337	79,571	
12	Advertising and promotion	662,651	523,573	139,078	
13	Office expenses	786,820	686,800	100,020	
14	Information technology	3,545,791	2,985,485	560,306	
	Royalties	322,599	322,599	· ·	
	Occupancy	2,184,775	1,905,722	279,053	
	Travel	2,119,103	1,690,584	428,519	
	Payments of travel or entertainment expenses for any federal, state, or local public officials	3,946	3,946	120,313	
10	Conferences, conventions, and meetings	2,833,912	2,273,950	559,962	
	· · · · · · · · · · · · · · · · · · ·	3,005	2,273,330	3,005	
	Interest	3,003		3,003	
	Payments to affiliates	2,411,867	2,103,809	308,058	
	Depreciation, depletion, and amortization	324,464	2,103,809	· · · · · · · · · · · · · · · · · · ·	
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	324,404		324,464	
	a INCOME TAXES	231,501	231,501		
	b MAINTENANCE & REPAIRS	775,122	676,119	99,003	
	c TEMPORARY ASSISTANCE	346,958	302,642	44,316	
	d PUBLICATIONS/SUBSCRIPTI	223,357	200,407	22,950	
	e All other expenses	844,716	747,013	97,703	
25	Total functional expenses. Add lines 1 through 24e	70,163,468	58,266,542	11,882,962	13,964
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

b Less: accumulated depreciation

Intangible assets . . .

Grants payable . .

Deferred revenue . . .

Other assets. See Part IV, line 11 .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons. Complete Part II of Schedule L .

Permanently restricted net assets

Total net assets or fund balances

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that do not follow SFAS 117 (ASC 958), check here \blacktriangleright \square and complete lines 30 through 34.

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Investments-program-related. See Part IV, line 11

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33

34

Liabilities 22

Assets or Fund

Net

26,242,825

21,224,341

35,418,932

70.095.611

6.536,315

3.901.664

8,365,271

10c

11

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23 24

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31

32

33

34

51,292,361

70,095,611

Page **11**

63.831

19,929,947

40,183,514

74.604.808

7,850,975

3.533.654

7,505,446

55,714,733

74,604,808

Form **990** (2018)

	Check if Schedule O contains a response or note to any line in this Part IX			<u> </u>
		(A) Beginning of year		(B) End of year
L	Cash-non-interest-bearing	650	1	

2	Savings and temporary cash investments	8,069,341	2	6,972,166
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	3,376,201	4	4,150,965
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete		5	

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets Notes and loans receivable, net . Inventories for sale or use . 52.153 8 Prepaid expenses and deferred charges 1.953.993 9 3.303.735 10a Land, buildings, and equipment: cost or other 46,172,772 basis. Complete Part VI of Schedule D 10a

10b

	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		25	
	26	Total liabilities.Add lines 17 through 25	18,803,250	26	18,890,075
ances	27	Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets	51,292,361	27	55,714,733
<u> </u>	28	Temporarily restricted net assets		28	

Form 990 (2018)

Additional Data

Software ID:

Software Version:

EIN: 74-2275519

Name: TEXAS ASSOCIATION OF SCHOOL BOARDS INC.

Form 990 (2018)

Form 990, Part III, Line 4a:

TASB RISK MANAGEMENT FUND - THROUGH A SERVICE AGREEMENT, TASB PROVIDES OVERALL MANAGEMENT AND PROGRAM ADMINISTRATION TO THE TASB RISK MANAGEMENT FUND (FUND), AN INTERGOVERNMENTAL RISK SHARING POOL FOR TEXAS SCHOOL DISTRICTS AND OTHER EDUCATIONAL-RELATED GOVERNMENTAL ENTITIES. THE FUND OFFERS WORKERS' COMPENSATION, UNEMPLOYMENT COMPENSATION, PROPERTY, SCHOOL LIABILITY, AUTO PHYSICAL DAMAGE, AND AUTO LIABILITY COVERAGE TO ITS MEMBERS. TASB'S PROGRAM ADMINISTRATION ACTIVITIES INCLUDE UNDERWRITING. MARKETING. CLAIMS ADMINISTRATION. LOSS

PREVENTION, FINANCIAL MANAGEMENT AND OTHER MANAGEMENT AND OVERSIGHT SERVICES. THE COVERAGE PROVIDED BY THE FUND AND SERVICES PROVIDED BY TASB ON THE FUND'S BEHALF ARE DESIGNED TO REDUCE AND MINIMIZE THE RISK OF LOSS BY THE FUND'S MEMBERS THROUGH EFFECTIVE LOSS PREVENTION, CLAIMS ADMINISTRATION AND OTHER ACTIVITIES, THEREBY LESSENING THE BURDENS OF GOVERNMENT. THE FUND PROVIDED COVERAGE TO 1,048 MEMBERS DURING THE 2018-19 FISCAL YEAR.

Form 990, Part III, Line 4b: TASB OFFERS SCHOOL DISTRICTS AND OTHER GOVERNMENTAL ENTITIES THE OPPORTUNITY TO PARTICIPATE IN A WIDE ARRAY OF PROGRAMS AND SERVICES THAT

LESSEN THE BURDENS OF GOVERNMENT. BASIC MEMBER SERVICES TO BOARDS OF TEXAS SCHOOL DISTRICTS INCLUDE, BUT ARE NOT LIMITED TO, GOVERNMENTAL RELATIONS, REPRESENTING THE INTERESTS OF MEMBERS AT THE TEXAS LEGISLATURE; BOARD TRAINING CREDIT AND TRACKING; AND A SUBSCRIPTION TO TASB'S FLAGSHIP PUBLICATION, TEXAS LONE STAR. IN ADDITION, TASB PROVIDES LEGAL ADVICE AND SUPPORT TO MEMBERS, TASB ATTORNEYS ARE KNOWLEDGEABLE ABOUT

PUBLIC SCHOOL ISSUES AND PROVIDE COUNSEL TO SCHOOL BOARD TRUSTEES AND THEIR ADMINISTRATORS AND ATTORNEYS DAILY. THROUGH TASB MEMBERSHIP.

OTHER SERVICES AND PROGRAMS ARE AVAILABLE TO MEMBERS ON A FEE-FOR-SERVICE BASIS. TASB SERVICES WERE MADE AVAILABLE TO 1,045 ACTIVE, 204

ASSOCIATE, AND 56 AFFILIATE MEMBERS DURING THE 2018-19 FISCAL YEAR.

Form 990, Part III, Line 4c:

PROVIDES ADMINISTRATIVE SERVICES RELATING TO COMPETITIVE PROCUREMENT FOR GOVERNMENTAL ENTITIES, SUCH AS SCHOOL DISTRICTS, COUNTIES, MUNICIPALITIES, AND SPECIAL DISTRICTS. THE PURCHASING COOPERATIVE SERVED OVER 1,700 GOVERNMENTAL ENTITIES THAT PURCHASED OVER \$1.22 BILLION IN GOODS AND SERVICES DURING THE 2018-19 FISCAL YEAR. THROUGH A SERVICE AND LICENSE AGREEMENT AND A SALES AGREEMENT, TASB ALSO PROVIDES PROCUREMENT-RELATED ADMINISTRATIVE SERVICES AND SALES/MARKETING SUPPORT, RESPECTIVELY, TO THE NATIONAL PURCHASING COOPERATIVE (NATIONAL COOPERATIVE). TASB HAS ALSO MADE ONLINE COOPERATIVE PURCHASING AVAILABLE TO NON-PROFIT ORGANIZATIONS. REVENUE GENERATED FROM THESE NON-PROFITS HAS BEEN REPORTED AS UNRELATED BUSINESS INCOME ON THIS FORM 990, AND THE FORM 990-T HAS BEEN FILED AS REQUIRED. THESE THREE PURCHASING

COOPERATIVE PURCHASING - THROUGH A SERVICE AGREEMENT WITH THE LOCAL GOVERNMENT PURCHASING COOPERATIVE (PURCHASING COOPERATIVE), TASB

INSTRUMENTALITIES OPERATE AS, AND ARE KNOWN AS, BUYBOARD, A TASB-TRADEMARKED NAME, PROGRAM REVENUE ALSO INCLUDES ADMINISTRATIVE FEES EARNED THROUGH A SERVICE AGREEMENT BETWEEN TASB AND THE TASB ENERGY COOPERATIVE (ENERGY COOPERATIVE). THE ENERGY COOPERATIVE OFFERS ENERGY AGGREGATION SERVICES THAT SATISFY COMPETITIVE PROCUREMENT REQUIREMENTS FOR SCHOOL DISTRICTS AND OTHER GOVERNMENTAL ENTITIES AND ALLOWS

THEM TO OBTAIN A COMPETITIVE RATE, THERE WERE 190 ENTITIES PARTICIPATING IN THE ELECTRICITY PROGRAM DURING FISCAL YEAR 2018-19, WITH 1,29 BILLION KILOWATT-HOURS OF ELECTRICITY PURCHASED. THE ENERGY COOPERATIVE ALSO OFFERS A TRANSPORTATION FUEL PROGRAM THAT PROVIDES FIXED-RATE PRICING FOR FUEL COMMODITIES, INCLUDING GASOLINE AND DIESEL, OVER PRE-SET PERIODS OF TIME, OR TERMS. THERE WERE 51 ENTITIES PARTICIPATING IN THE FUEL PROGRAM DURING FISCAL YEAR 2018-19, WITH OVER 9.36 MILLION GALLONS OF TRANSPORTATION FUEL DELIVERED. THE PURCHASING COOPERATIVE, NATIONAL COOPERATIVE, AND ENERGY COOPERATIVE ASSIST THEIR RESPECTIVE MEMBERS BY FACILITATING COMPLIANCE WITH GOVERNMENTAL PROCUREMENT REQUIREMENTS AND PROVIDING MEMBERS WITH ECONOMIES OF SCALE IN PURCHASING SERVICES AND PRODUCTS. AS A RESULT, SCHOOL DISTRICTS AND OTHER GOVERNMENTAL ENTITIES CAN OPERATE MORE EFFICIENTLY AND EFFECTIVELY, THEREBY LESSENING THE BURDENS OF GOVERNMENT.

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally llours	anu	and a director/trustee)				,	Organizacion	organizations	overnientien and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JAMES DE GARAVILLA PRESIDENT	3.00	Х		×				0	0	0	
LEE LENTZ-EDWARDS PRESIDENT ELECT	3.00	Х		x				0	0	0	
JIM RICE FIRST VICE PRESIDENT	3.00	Х		x				0	0	0	
TED BEARD III SECOND VICE PRESIDENT	3.00	Х		×				0	0	0	
CHARLES CUNNINGHAM SECRETARY TREASURER	3.00	Х		×				0	0	0	

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SECOND VICE PRESIDENT
CHARLES CUNNINGHAM
SECRETARY TREASURER
TERESA FLORES

IMMEDIATE PAST PRESIDENT

......

MOISES ALFARO

DIRECTOR

KAY ALLEY

DIRECTOR

DIRECTOR

DIRECTOR

ROSE AVALOS

STEVE BROWN

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours	and	a dir	ecto		ustee))	organization	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
KEVIN CARBO DIRECTOR	1.00	Х						0	0	0
BOB COVEY DIRECTOR	1.00	Х						0	0	0
YOLANDA CUELLAR DIRECTOR	1.00	Х						0	0	0
THOMAS DARDEN DIRECTOR	1.00	Х						0	0	0
JASON DOHNALIK DIRECTOR	1.00	Х						0	0	0

LANNY EVANS

DIRECTOR

DIRECTOR

DIRECTOR

DEBBIE GILLESPIE

KAREN FREEMAN

and Independent Contractors

Х 0 DIRECTOR 1.00 CORINNE FRENCH Χ 0 DIRECTOR 1.00 DEMETRIO GARCIA

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1.00

1.00

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally hours			ecti		ustee,	,	Organization	organizations	arganization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
LINDA GOOCH DIRECTOR	1.00	Х						0	0	0	
MARY JANE HETRICK DIRECTOR	1.00	Х						0	0	0	
BOWIE HOGG DIRECTOR (THROUGH SEPT 2018)	1.00	Х						0	0	0	
TONY HOPKINS DIRECTOR	1.00	Х						0	0	0	
SANDY HUGHEY DIRECTOR	1.00	Х						0	0	0	
BILL LACY	1.00										

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DIRECTOR
SANDY HUGHEY
DIRECTOR
BILL LACY
DIRECTOR

......

JAYME MATHIAS

RAYMOND MEZA

DAN MICCICHE

CHRISTENE MOSS

DIRECTOR

DIRECTOR

DIRECTOR

......

DIRECTOR (THROUGH MAY 2019)

(A) (E) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from related from the compensation

	any hours	1 0,0 = 0, = 0 0,0 = 0, = 0							organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
VERNAGENE MOTT DIRECTOR	1.00	х						0	0	0
PATRICIA O'CANA OLIVAREZ DIRECTOR	1.00	х						0	0	0
NICHOLAS PHILLIPS DIRECTOR	1.00	х						0	0	0
CINDY PURDY DIRECTOR VOTING EX-OFFICIO	1.00	х						0	0	0
JACINTO RAMOS DIRECTOR	1.00	х						0	0	0
GEORGAN REITMEIER DIRECTOR	1.00	Х						0	0	0

1.00

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CINDY PURDY
DIRECTOR VOTING EX-OFFICIO
JACINTO RAMOS
DIRECTOR

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BOBBY RIGUES

DIRECTOR

DIRECTOR

GEORGE SCOTT

ARMANDO RODRIGUEZ

ROLINDA SCHMIDT

DIRECTOR (THROUGH MAY 2019)

DIRECTOR (THROUGH MAY 2019)

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation and a director/trustee) any hours organization organizations from the

	ally llours	anu	a uii	eccc	<i>)</i> / Li	usice	'	Organization	Organizacions	moniture	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
RHONDA SKILLERN JONES DIRECTOR	1.00	Х						0	0	0	
ANN CALAHAN DIRECTOR	1.00	х						0	0	0	
CINDY SPANEL DIRECTOR	1.00	Х						0	0	0	
WILL STREIT	1.00	×						0	0	0	

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1,106,436

246,907

110,345

51,021

1.00

1.00

1.00

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CINDY SPANEL
DIRECTOR
WILL STREIT
DIRECTOR (THROUGH NOVEMBER 2018)
MILDRED WATKINS

......

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JAMES CROW

GREG WELCH

ROBERT WESTBROOK

CHARLES STAFFORD

EXECUTIVE DIRECTOR

CHIEF FINANCIAL OFFICER

STEVEN MC ARTHUR

.........

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Truster	Officer	Key employee	Highest compensat	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
			ம			pet				
DUBRAVKA ROMANO ASSOC EXECUTIVE DIRECTOR	40.00				х			486,936	0	73,193
WILLIAM MASTRODICASA FIRST PUBLIC MANAGING DIRECTOR	40.00				х			264,424	0	78,180
SEDORA JEFFERSON ASSOC EXECUTIVE DIRECTOR	40.00				х			263,105	0	30,911
KATHRYN WETZEL ASSOC EXECUTIVE DIRECTOR	40.00				х			224,531	0	55,059
GROVER CAMPBELL	40.00									

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40.00

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40.00

40.00

40.00

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253,193

241,089

220,716

210,605

189,296

237,962

0

0

0

0

0

0

23,677

34,658

53,344

42,182

28,183

28,990

ASSOC EXECUTIVE DIRECTOR

......

NANCY COTTON

PAUL SZANISZLO

ROBERT DURON

KAREN STRONG

ROBERT PINA

CLAIMS MANAGER

......

and Independent Contractors (A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Average Estimated than one box, unless amount of other compensation compensation

person is both an officer

from the

168,119

174,727

from related

compensation

54,373

42,353

	any hours	and	a dir	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	I O	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
MARY BARRETT STRATEGY & RISK OFFICER	40.00					x		171,561	0	61,823
TRENT TOON FIRST PUBLIC SALES DIRECTOR	40.00					х		187,303	0	37,933
JOY BASKIN	40.00									

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40.00

DIRECTOR - LEGAL SERVICES

DIRECTOR - WC CLAIMS ADMIN

HIAWATHA FRANKS

етне	GKA	APHIC Prii	nt - DO NOT PROCE	:55	As Filed Data -			DLN: 9	3493197036370
		ULE A	Publ	ic C	Charity Statu	s and Pul	olic Suppe	ort -	OMB No. 1545-0047
	n 990 Z)	0 or		he or	ganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	ion 501(c)(3) o mpt charitable	I	2018	
		the Treasury	▶ G	o to <u>ı</u>	www.irs.gov/Form			•	Open to Public Inspection
me	of th	ne organiza	tion HOOL BOARDS INC					Employer identific	ation number
_		Dancan	ian Bublia Chanitus C	*****	- (All overni-stion	- mat aamanla	to this sout \ C	74-2275519	
	t I ganiz		for Public Charity S a private foundation bec					see instructions.	
		A church, c	onvention of churches,	or ass	sociation of churches	described in sec t	tion 170(b)(1)	(A)(i).	
		A school de	scribed in section 170	(b)(1	.)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ).)		
		A hospital o	or a cooperative hospital	l serv	ice organization desc	ribed in section	170(b)(1)(A)(iii).	
		A medical r	esearch organization op and state:	erate	d in conjunction with	a hospital descri	bed in section 1	170(b)(1)(A)(iii). E	nter the hospital's
			ation operated for the be (iv). (Complete Part II.)		of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170
		A federal, s	tate, or local governme	nt or	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
,		An organiza section 17	ation that normally receing (b)(1)(A)(vi). (Com	ives a plete	substantial part of it Part II.)	s support from a	governmental u	nit or from the gener	al public described in
		A communi	ty trust described in se c	ction	170(b)(1)(A)(vi).	(Complete Part I	I.)		
		An agriculti non-land gi	ural research organization ant college of agricultur	on de: re. Se	scribed in 170(b)(1) e instructions. Enter	(A)(ix) operated the name, city, a	d in conjunction and state of the o	with a land-grant coll college or university:	ege or university or
	✓	from activit	ation that normally receives related to its exempincome and unrelated been section 509(a)(2)	t fund ousine	ctions—subject to cer ess taxable income (le	tain exceptions, a	and (2) no more	than 331/3% of its su	ipport from gross
			ation organized and ope			r public safety. S	ee section 509	(a)(4).	
		more public	ation organized and ope ly supported organization through 12d that descr	ons d	escribed in section 5	09(a)(1) or sec	ction 509(a)(2)). See section 509(a	
		Type I. A so	supporting organization n(s) the power to regula Part IV, Sections A an	opera arly a	ited, supervised, or c	ontrolled by its s	upported organiz	zation(s), typically by	
		manageme	supporting organization nt of the supporting org plete Part IV, Section	aniza	tion vested in the sar				
			unctionally integrated organization(s) (see inst						ted with, its
		Type III n	on-functionally integrated. The organization of the organization o	rated zation	I. A supporting organi generally must satis	zation operated fy a distribution	in connection wit	th its supported orgar	
		Check this	box if the organization r or Type III non-function	eceiv	ed a written determir	ation from the II		pe I, Type II, Type II	I functionally
	Enter		of supported organizati			-		<u> </u>	
			ing information about th	he suj	oported organization(
	(i) N	lame of supp organizatior		(ii) EIN (iii) Type of organization listed in your governing document? (described on lines 1- 10 above (see instructions))			(v) Amount of monetary support (see instructions)	(vi) Amount of other support (se instructions)	
						Yes	No		
_									
tal				+					
		work Reduc	tion Act Notice, see th	he In	structions for	Cat. No. 11285	5F S	Schedule A (Form 9	90 or 990-EZ) 201

Page 2

III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	Section A. Public Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(4) 2017	(B) 2013	(6) 2010	(4) 2017	(0) 2010	(1) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grant.") .						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4.						
9	ection B. Total Support						1
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c)2016	(d)2017	(e) 2018	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
٠	dividends, payments received on	1					
	securities loans, rents, royalties and	1					
	income from similar sources	1					
9	Net income from unrelated business						
-	activities, whether or not the	1					
	business is regularly carried on	1					
10	Other income. Do not include gain or						
	loss from the sale of capital assets	1					
	(Explain in Part VI.)						
11	Total support. Add lines 7 through						
	10					<u> </u>	
12	Gross receipts from related activities, e	tc. (see instructio	ons)			12	
13	First five years. If the Form 990 is for	the organization	's first, second, th	ird, fourth, or fifth	tax vear as a sec	tion 501(c)(3) or	anization.
	check this box and stop here	_		, ,	,	` ' ' ' '	,
	check this box and stop here	C D					
	ection C. Computation of Public						
	Public support percentage for 2018 (line					14	
15	Public support percentage for 2017 Sch	edule A, Part II, l	ine 14			15	
16a	33 1/3% support test—2018. If the	organization did r	not check the box	on line 13, and lin	e 14 is 33 1/3% oı	more, check this	box
	and stop here. The organization qualif						
b	33 1/3% support test—2017. If the						ck this
17a	box and stop here. The organization of 10%-facts-and-circumstances test is 10% or more, and if the organization in Part VI how the organization meets t	–2018. If the org meets the "facts	ganization did not -and-circumstance	check a box on lines" test, check this	e 13, 16a, or 16b box and stop he	, and line 14 •re. Explain	▶⊔
b	organization	: —2017. If the or	acts-and-circumst	ances" test, check	this box and sto	p here.	▶□

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

56,918,378

293,418

4,510,282

858

Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))

Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f))

61,429,518

Public support percentage from 2017 Schedule A, Part III, line 15

Investment income percentage from **2017** Schedule A, Part III, line 17

	(Complete only if you						r Part II. If
Se	the organization fails tection A. Public Support	to quality under	the tests listed i	below, please co	mpiete Part II.,	l .	
	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	211,269	173,500	165,905	253,990	340,728	1,145,392
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	55,298,257	58,852,334	61,459,767	64,893,214	66,273,310	306,776,882
3	Gross receipts from activities that are not an unrelated trade or business under section 513	1,408,852	1,206,433	1,102,009	1,237,928	1,177,358	6,132,580
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	56,918,378	60,232,267	62,727,681	66,385,132	67,791,396	314,054,854
7a	3 received from disqualified persons					590	590
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.	10,243,998	10,993,865	11,757,835	12,551,824	12,940,621	58,488,143
С	Add lines 7a and 7b	10,243,998	10,993,865	11,757,835	12,551,824	12,941,211	58,488,733
8	Public support. (Subtract line 7c from line 6.)						255,566,121
Se	ection B. Total Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total

60,232,267

4,429,841

364,885

4,794,726

65,026,993

19a 331/3% support tests-2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization h 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ □

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ □

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

62,727,681

4.365.769

199,508

4,565,277

67,292,958

66,385,132

4,719,669

384,404

5,104,073

71,489,205

67,791,396

5,381,456

414,029

5,795,485

73,586,881

Schedule A (Form 990 or 990-EZ) 2018

15

16

17

18

314,054,854

23,113,599

1,656,244

24,769,843

338,825,555

75.430 %

76.030 %

7.310 %

7.420 %

858

and income from similar source

(or fiscal year beginning in) ▶ Amounts from line 6. . .

Unrelated business taxable income (less section 511 taxes) from

businesses acquired after June 30,

Other income. Do not include gain or loss from the sale of capital

assets (Explain in Part VI.) . Total support. (Add lines 9, 10c,

check this box and stop here. .

11, and 12.). .

Add lines 10a and 10b.

Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.

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14

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18

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ıva	Gross income from interest,		
	dividends, payments received on		
	securities loans, rents, royalties	4,216,864	
	and income from similar sources		

Section C. Computation of Public Support Percentage

Section D. Computation of Investment Income Percentage

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,, = === ==,,, ======================		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a The organization satisfied the Activities Test. Complete line 2 below.	00		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

Page **6**

b Applied to 2018 distributable amount

c Remainder. Subtract lines 4a and 4b from 4. 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. lines 3h and 4b from line 1. If the amount is greater

5 Remaining underdistributions for years prior to 6 Remaining underdistributions for 2018. Subtract than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. . . . c Excess from 2016.

Schedule A (Form 990 or 990-EZ) 2	Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). Facts And Circumstances Test D Schedule A, Supplemental Information Return Reference Explanation HEDULE A, PART III, LINE 12, OTHER MISC - 2014 AMOUNT: \$858.							
Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See								
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). Facts And Circumstances Test Po Schedule A, Supplemental Information Return Reference Explanation CHEDULE A, PART III, LINE 12, OTHER MISC - 2014 AMOUNT: \$858.								
Facts And Circumstances Test								
990 Schedule A. Sunnlemen	tal Information							
•								
Return Reference	Explanation							
SCHEDULE A, PART III, LINE 12, EXPLANATION OF OTHER INCOME:	OTHER MISC - 2014 AMOUNT: \$ 858.							

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Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

⁷ 2018

DLN: 93493197036370

ZUIO

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** TEXAS ASSOCIATION OF SCHOOL BOARDS INC 74-2275519 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes ☐ No Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b......... Did the filing organization file Form 1120-POL for this year? ☐ Yes 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political

				organization. If none, enter -0
2				
3				
4				
5				
5				
or Paperwork Reduction Act Notice, see t	he instructions for Form 990 or 990-EZ.	Cat.	No. 500845 Schedule C (Form 990 or 990-EZ) 2018

e Grassroots ceiling amount
(150% of line 2d, column (e))

f Grassroots lobbying expenditures

	300001 301(11/).										
4	Check if the filing organization belongs expenses, and share of excess lob		- ' '	in Part IV each a	ffiliated gro	oup member's name	, address, EIN,				
В	Check \blacktriangleright \square if the filing organization checked	box A and "l	imited control" p	rovisions apply.							
	Limits on Lobb (The term "expenditures" m			rred.)		(a) Filing organization's totals	(b) Affiliated group totals				
La	Total lobbying expenditures to influence public	opinion (gras	ss roots lobbying)							
b	Total lobbying expenditures to influence a legisl	lative body (direct lobbying) .		[
C	Total lobbying expenditures (add lines 1a and 1	.b)			[
d	Other exempt purpose expenditures										
е	Total exempt purpose expenditures (add lines 1										
f	Lobbying nontaxable amount. Enter the amount columns.	t from the fo	llowing table in b	oth							
	If the amount on line 1e, column (a) or (b)) is: The lo	bbying nontaxa	ble amount is:							
	Not over \$500,000										
	Over \$500,000 but not over \$1,000,000	\$100,00	00 plus 15% of the	excess over \$500,00	0.						
	Over \$1,000,000 but not over \$1,500,000	\$175,00	excess over \$1,000,0	000.							
	Over \$1,500,000 but not over \$17,000,000	\$225,00	5,000 plus 5% of the excess over \$1,500,000.								
	Over \$17,000,000	\$1,000,	000.								
							1				
g	Grassroots nontaxable amount (enter 25% of li	ne 1f)			Γ						
h	Subtract line 1g from line 1a. If zero or less, en	iter -0			ľ						
i	Subtract line 1f from line 1c. If zero or less, ent	ter -0									
j	If there is an amount other than zero on either						☐ Yes ☐ No				
	section 4911 tax for this year?		•••••			•••••	□ res □ No				
	4-Yea (Some organizations that mad columns below. S	le a sectio	n 501(h) elec		ive to co		e five				
	Lobbying	Expenditu	res During 4-	Year Averagir	ng Period	<u> </u>					
	Calendar year (or fiscal year beginning in)		(a) 2015	(b) 2016	(c) 20	17 (d) 2018	(e) Total				
2a	Lobbying nontaxable amount										
b	Lobbying ceiling amount (150% of line 2a, column(e))										
С	Total lobbying expenditures										
d	Grassroots nontaxable amount										
			1			i i	i				

Page **2**

che	edule C (Form 990 or 990-EZ) 2018				Pa	age 3
Pa	Int II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fill Form 5768 (election under section 501(h)).	ed				
or c	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)	(b		
ctiv		Yes	No		Amou	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?		No			
d	Mailings to members, legislators, or the public?	Yes			2	02,507
е	Publications, or published or broadcast statements?	Yes				4,879
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			4	50,207
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes			1	83,657
i	Other activities?		No			
j	Total. Add lines 1c through 1i				8	41,250
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), o	r sect	ion		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."				501(c)(6)
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	2				
a	Current year	2a 2b				
b	Total	2c				
с 3		3				
3 4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were contrard the amount on line 2s exceeds the amount on line 3, what nortion of the excess does	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	Cumplemental Information					

Supplemental Information

ACTIVITY.

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see

instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference Explanation PART II-B, LINE 1: LOBBYING ACTIVITIES CONSIST OF COMMUNICATING THE NEEDS OF SCHOOL DISTRICTS TO LEGISLATIVE AND EXECUTIVE OFFICIALS AND STAFF, AND COMMUNICATING WITH THE MEMBERSHIP TO ENCOURAGE THEM TO INFLUENCE LEGISLATION. SINCE STAFF INVOLVED IN LOBBYING ACTIVITIES IS ALSO INVOLVED IN NON-LOBBYING ACTIVITIES, COSTS HAVE BEEN ALLOCATED TO LOBBYING ACTIVITIES BASED UPON A

> SYSTEMATIC APPLICATION OF ESTIMATED PERCENTAGES OF INVOLVEMENT IN LOBBYING, IN BOTH LEGISLATIVE AND NON-LEGISLATIVE PERIODS THROUGHOUT THE YEAR, AS WELL AS SPECIFIC IDENTIFICATION OF SOME OF THE COSTS. NO AMOUNTS ARE EXPENDED FOR POLITICAL CAMPAIGN

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DLN: 93493197036370

OMB No. 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury ▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization **Employer identification number** TEXAS ASSOCIATION OF SCHOOL BOARDS INC 74-2275519 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible ☐ Yes ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year Number of conservation easements on a certified historic structure included in (a) 20 Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, □ _{Yes} Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Par	t III	Organizations Ma	aintaining Col	lections of Art,	Histori	ical T	reası	ires, oi	r Other	Similar As	sets (co	ntinued)			
3		g the organization's acq s (check all that apply):		n, and other record	s, check	any of	the fo	llowing t	hat are a	significant u	ise of its o	ollection			
а		Public exhibition			d		Loan	or excha	ange prog	ırams					
b		Scholarly research			e		Othe	r							
С		Preservation for future	e generations												
4		rovide a description of the organization's collections and explain how they further the organization's exempt purpose in art XIII.													
5		Ouring the year, did the organization solicit or receive donations of art, historical treasures or other similar issets to be sold to raise funds rather than to be maintained as part of the organization's collection?													
Pai	rt IV	Escrow and Cust Complete if the ord X, line 21.			orm 990	, Part	IV, li	ne 9, o	r reporte	ed an amou	ınt on Fo	rm 990,	Part		
1a	Is the	e organization an agent ded on Form 990, Part)	, trustee, custodi X?	an or other interme	diary for	contri	bution 	s or othe	er assets	not 	☐ Yes	☐ r	No		
b	If "Ye	es," explain the arrange	ement in Part XIII	and complete the t	following	table:				A	mount				
С		eginning balance													
d	Addit	Additions during the year									_				
е	Distr	Distributions during the year													
f	Endir	ng balance							1f						
2a	Did t	he organization include	an amount on Fo	orm 990, Part X, line	e 21, for	escrow	v or cu	stodial a	account lia	bility?	☐ Yes		No		
b		es," explain the arrange								•	_				
Pa	rt V	Endowment Fund													
			·	(a)Current year	(b) P	rior yea	ır	(c) Two y	ears back	(d)Three yea	rs back (e) Four yea	rs back		
1 a	Beginr	ning of year balance .													
b	Contril	butions													
C	Net in	vestment earnings, gair	ns, and losses												
d	Grants	s or scholarships	•												
е		expenditures for facilitier ograms	es												
f	Admin	istrative expenses .													
g	End of	year balance													
2 a		ide the estimated perce d designated or quasi-e			e (line 1	g, colu	mn (a))) held a	ıs:						
b		anent endowment >													
С	Temp	porarily restricted endov													
	The p	percentages on lines 2a,	, 2b, and 2c shou	ld equal 100%.											
3a		here endowment funds	not in the posses	sion of the organiza	ation tha	t are h	eld an	d admin	istered fo	r the					
	-	nization by:									25/	Yes	No		
	• •	nrelated organizations .related organizations .				•					3a(3a(-	 		
b		es" on 3a(ii), are the rel			· · · I on Sche	dule R	?				31:		<u> </u>		
4		ribe in Part XIII the inte	-	•								ı			
Pai	rt VI	Land, Buildings,	and Equipme	nt.											
		Complete if the ord				<u> </u>				'					
	Descr	iption of property	(a) Cost or otl (investme		st or other	basis (other)	(c) Acc	umulated o	lepreciation	(d)) Book valı	ae		
1a	Land					2.04	45,650						2,045,650		
	Buildir						61,267			7,245,608			3,615,659		
		hold improvements					,			,,			,,		
		ment				2,69	93,647			1,915,061			778,586		
							72,208			17,082,156			3,490,052		
_				1											

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Part VII Investments—Other Securities. Complete if t	he organization ar	swered "Yes" on Fo	Page s orm 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b)) Method of valuation:
(including name of security)	Book value	Cost or	end-of-year market value
(1) Financial derivatives			
(3)Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	•		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on I	Form 990, Part IV	, line 11c. See Form	n 990, Part X, line 13.
(a) Description of investment	(b) Book val	ue (c)	Method of valuation: end-of-year market value
(1)		0050 01	end of year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)	•		
Part IX Other Assets. Complete if the organization answered (a) Description		Part IV, line 11d. See	Form 990, Part X, line 15. (b) Book value
(1)			(D) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			•
Part X Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.	answered 'Yes' on	Form 990, Part IV,	line 11e or 11f.
1. (a) Description of liability	(b)	Book value	
(1) Federal income taxes			
(2)			
(3)			
(4) (E)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	•		
2. Liability for uncertain tax positions. In Part XIII, provide the text organization's liability for uncertain tax positions under FIN 48 (ASC			

Part XI

2

а

b

c

d

е

3

4

b

C

Part XII

5

1

2

3

5

Part XIII

Return Reference

See Additional Data Table

Schedule D (Form 990) 2018

Add lines 4a and 4b .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Total expenses and losses per audited financial statements . . .

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Net unrealized gains (losses) on investments . . .

Supplemental Information

Donated services and use of facilities .

Recoveries of prior year grants . . .

Other (Describe in Part XIII.)

Add lines 2a through 2d

2e

3

4c

5

1

Page 4

	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
	Subtract line 2e from line 1			3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.) 4b				
С	Add lines 4a and 4b			4c	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2a

2b

2c

2d

4a

4b

Explanation

	Page 5
Information (continued)	
Explanation	

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 74-2275519

Name: TEXAS ASSOCIATION OF SCHOOL BOARDS INC

Explanation

BASED UPON A DETERMINATION LETTER OBTAINED FROM THE INTERNAL REVENUE SERVICE (IRS), TASB C

Supplemental Information
Return Reference

PART X. LINE 2:

FANT A, LINE 2.	LAIMS EXEMPTION FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. TA SB CONTINUES TO OPERATE IN ACCORDANCE WITH ITS ORIGINAL EXEMPT PURPOSE. AS TASB CONSIDERS NEW PROGRAMS AND SERVICES, EACH OPPORTUNITY IS EVALUATED TO ASSURE IT IS IN KEEPING WITH T HAT ORIGINAL EXEMPT PURPOSE. ANNUALLY, TASB FILES A FORM 990 - RETURN OF ORGANIZATION EXEM PT FROM INCOME TAX AND A FORM 990-T - EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURN, IN T THE UNITED STATES FEDERAL JURISDICTION. FIRST PUBLIC IS INCLUDED IN THE CONSOLIDATED FEDERA L INCOME TAX RETURN FILED BY TASB. NEW PROGRAMS CREATED AND ACTIVITIES CONDUCTED ARE DISCL OSED TO THE IRS ON THE FORM 990. IN ADDITION, UNRELATED BUSINESS INCOME DERIVED FROM TASB ACTIVITIES IS REPORTED TO THE IRS ON THE FORM 990-T, AS REQUIRED. TASB SERVICES PROVIDED T HAT GENERATED UNRELATED BUSINESS INCOME DURING THE YEARS ENDED AUGUST 31, 2019 AND 2018, I NCLUDE, BUT ARE NOT LIMITED TO, COOPERATIVE PURCHASING TO PRIVATE NONPROFIT ENTITIES; ONLI NE DISTRIBUTION AND MANAGEMENT OF MEETING MATERIALS TO NON-GOVERNMENTAL SUBSCRIBERS; AND O THER ANNUAL SERVICE SUBSCRIPTIONS FROM NON-GOVERNMENTAL ENTITIES. TASB RECORDED \$231,501 A ND \$34,031 IN INCOME TAX EXPENSE ON NET UNRELATED BUSINESS INCOME FOR THE YEARS ENDED AUGUST 31, 2019 AND 2018, RESPECTIVELY, WHICH IS INCLUDED WITH OTHER OPERATING EXPENSES IN THE STATEMENTS OF ACTIVITIES. TASB FOLLOWS FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION (ASC) 740-10, ACCOUNTING FOR INCOME TAX UNCERTAINTY. ASC 740-1 O PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT PROCESS FOR ACCOUNTING FOR UNCERTAIN TAX POSITIONS AND ALSO PROVIDES GUIDANCE ON VARIOUS RELATED MATTERS SUCH AS DE-RECOGNITION , INTEREST, PENALTIES, AND DISCLOSURES REQUIRED. TASB DOES NOT HAVE ANY ENTITY-LEVEL UNCER TAIN TAX POSITIONS IN CONNECTION WITH THESE FINANCIAL STATEMENTS. SCHEDULE D, PART X, LINE 2 FOOTNOTE: WHILE TASB RECORDED INCOME TAX EXPENSE OF \$231,501 FOR THE 2018-19 FISCAL YEA
	INESS ACTIVITIES TOTALED \$172,648. ACTUAL INCOME TAX REPORTED ON THE 2018 990-T TOTALED \$1 09,793.

efil	le GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	19319	7036	370
Schedule J (Form 990)		С	ompensat	ion Information	10	1B No.	1545-0	0047
		For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.				2018		
	tment of the Treasury	► Go to <u>www.irs.g</u>		instructions and the latest infor	mation.		to Pul ectio	
	al Revenue Service me of the organiza	l ation			Employer identificat			
TEX	AS ASSOCIATION O	F SCHOOL BOARDS INC			74-2275519			
Pa	rt I Questi	ons Regarding Compens	ation		7+ 22/3313			
							Yes	No
1 a				f the following to or for a person liste ny relevant information regarding the				
		or charter travel		Housing allowance or residence for	•			
		companions		Payments for business use of person				
		nification and gross-up paymen	its 🔽	Health or social club dues or initiat				
	☐ Discretion	nary spending account		Personal services (e.g., maid, chau	rreur, cher)			
b		xes in line 1a are checked, did all of the expenses described ab		follow a written policy regarding payr nplete Part III to explain	ment or reimbursement	1 b	Yes	
2	Did the organiza	ation require substantiation pric	or to reimbursing	or allowing expenses incurred by all or, regarding the items checked in lin	- 1-2	2	Yes	
	directors, truste	es, officers, including the CEO/	executive Directo	or, regarding the items checked in lin	elar			
3	organization's C	EO/Executive Director. Check a	all that apply. Do	ed to establish the compensation of t not check any boxes for methods CEO/Executive Director, but explain				
	✓ Compensa	ation committee		Written employment contract				
		ent compensation consultant	✓	Compensation survey or study				
	☐ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ation committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the	filing organization or a			
а	Receive a sever	ance payment or change-of-co	ntrol payment? .			4a		No
b	Participate in, o	r receive payment from, a supp	olemental nonqual	lified retirement plan?		4b	Yes	
c	•			nsation arrangement? plicable amounts for each item in Par		4c		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29	l) organizations	must complete lines 5-9				
5	For persons liste		on A, line 1a, did	the organization pay or accrue any				
а	The organization	- 1?				5a		No
b						5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Secti ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	1?				6a	Yes	
b	, ,					6b		No
	· ·	6a or 6b, describe in Part III.						
7				the organization provide any nonfixe art III		7	Yes	
8	subject to the in	nitial contract exception describ	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," c		8		No
9				presumption procedure described in		9		
For I	Paperwork Redu	iction Act Notice, see the In	structions for Fo	orm 990. Cat. No.	50053T Schedule J	(Forn	1 990)	2018

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII.

instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.								
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other	(D) Nontaxable benefits	columns	Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
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chedule J (Form 990) 2018					
Part III Supplemental Inform	Part III Supplemental Information				
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.				
Return Reference	Explanation				
·	REIMBURSEMENT FOR HEALTH CLUB DUES IS RECEIVED BY ONE EMPLOYEE, JAMES CROW. REIMBURSEMENT IS TREATED AS TAXABLE INCOME. REIMBURSEMENT FOR SOCIAL CLUB DUES IS RECEIVED BY TWO EMPLOYEES, JAMES CROW AND GROVER CAMPBELL. REIMBURSEMENT IS TREATED AS TAXABLE INCOME. HEALTH AND SOCIAL CLUB DUES ARE PROVIDED FOR IN THE EXECUTIVE DIRECTOR'S EMPLOYMENT AGREEMENT, WHICH IS APPROVED BY THE TASB BOARD OF DIRECTORS. REIMBURSEMENT OF SOCIAL CLUB DUES TO THE OTHER EMPLOYEE IS AUTHORIZED BY THE EXECUTIVE DIRECTOR BASED ON BUSINESS				

NECESSITY.

Return Reference	Explanation
	SIX EMPLOYEES PARTICIPATE IN THE 457(F) PLAN. IN 2018, THERE WERE CONTRIBUTIONS TO THE PLAN FOR THE FOLLOWING EMPLOYEES: JAMES CROW (\$58,438) DUBRAVKA ROMANO (\$27,857) WILLIAM MASTRODICASA (\$16,667) HIAWATHA FRANKS (\$13,333) MARY BARRETT (\$13,333) JOY BASKIN (\$13,333)

Return Reference	Explanation
, l	THE COMPENSATION PLAN FOR THE TASB EXECUTIVE DIRECTOR INCLUDES A BONUS PLAN THAT IN PART, CONSIDERS NET EARNINGS OF THE ORGANIZATION. THE INCENTIVE PLAN, APPROVED BY THE TASB BOARD OF DIRECTORS, CONSISTS OF FIVE DIFFERENT PERFORMANCE METRICS, INCLUDING FISCAL-YEAR NET EARNINGS OF THE ORGANIZATION. EACH OF THE FIVE METRICS IS EVALUATED INDIVIDUALLY, USING CRITERIA ESTABLISHED IN THE INCENTIVE PLAN, AND CONTAINS A WEIGHTING FACTOR. A TARGET AND MAXIMUM BONUS AMOUNT EXISTS FOR EACH PERFORMANCE METRIC.

Return Reference	Explanation
	TASB'S STAFF BONUSES CONSIST OF EXTRAORDINARY CONTRIBUTION AWARDS (ECAS) AND ORGANIZATIONAL PERFORMANCE AWARDS (OPAS). ECAS, WHICH ARE MERIT BASED, ARE DESIGNED TO MOTIVATE AND RETAIN EMPLOYEES WHO PROVIDE EXEMPLARY PERFORMANCE ON BEHALF OF THE ASSOCIATION. OPAS ARE DESIGNED TO RECOGNIZE ALL STAFF FOR THEIR EFFORTS IN CONTRIBUTING TO A SUCCESSFUL YEAR FOR THE ORGANIZATION. THESE BONUS PROGRAMS, WHICH MAY BE ADMINISTERED ANNUALLY, ARE DISCRETIONARY AND BOARD APPROVED. TASB STAFF BONUS PROGRAMS ARE PROVIDED AT THE DISCRETION OF THE ASSOCIATION. TASB RESERVES THE RIGHT TO ADMINISTER, MODIFY, OR TERMINATE THE BONUS PROGRAMS WITH OR WITHOUT NOTICE TO STAFF.

I (Form 990) 2018

Software ID:

Software Version:

EIN: 74-2275519

Name: TEXAS ASSOCIATION OF SCHOOL BOARDS INC Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (E) Total of columns (F) Compensation in (C) Retirement and (D) Nontaxable benefits other deferred (B)(i)-(D)column (B) (i) Base Compensation (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation JAMES CROW 342,262 (i)34,983 729,191 85,938 24,407 1,216,781 390,000 EXECUTIVE DIRECTOR (ii) STEVEN MC ARTHUR (i) 191,135 18,584 32,437 297,928 12,661 43,111 CHIEF FINANCIAL OFFICER DUBRAVKA ROMANO (i) 277,488 15,661 193,787 52,474 20,719 560,129 75,000 ASSOC EXECUTIVE DIRECTOR (ii) 0 WILLIAM MASTRODICASA (i)224,235 15,661 24,528 42,017 36,163 342,604 0 FIRST PUBLIC MANAGING DIRECTOR (ii) SEDORA JEFFERSON (i) 210,829 11,661 40,615 20,650 10,261 294,016 ASSOC EXECUTIVE DIRECTOR KATHRYN WETZEL (i) 194,778 9,653 20,100 21,600 33,459 279,590 ASSOC EXECUTIVE DIRECTOR (ii) GROVER CAMPBELL (i) 219,450 10.661 23,082 23,100 577 276,870 0 ASSOC EXECUTIVE DIRECTOR (ii) NANCY COTTON (i) 184,516 0 17,661 38,912 20,460 14,198 275,747 ASSOC EXECUTIVE DIRECTOR PAUL SZANISZLO (i) 191,386 330 29,000 17,815 35,529 274,060 ASSOC EXECUTIVE DIRECTOR (ii) ROBERT DURON (i) 185,220 5,653 19,732 20,100 22,082 252,787 0 ASSOC EXECUTIVE DIRECTOR (ii) 0 KAREN STRONG (i) 155,724 7,653 25,919 17,050 11,133 217,479 ASSOC EXECUTIVE DIRECTOR (ii) ROBERT PINA (i) 76,713 7,698 4,661 156,588 21,292 266,952 CLAIMS MANAGER (ii) MARY BARRETT 146,264 13,653 11,644 29,680 32,143 233,384 0 STRATEGY & RISK OFFICER TRENT TOON (i) 160,480 10,653 225,236 16,170 17,875 20,058 FIRST PUBLIC SALES DIRECTOR JOY BASKIN (i) 145,82 222,492 0 10,653 11,639 29.852 24,521 DIRECTOR - LEGAL SERVICES (ii) 0 HIAWATHA FRANKS 147,854 (i) 12,653 14,220 29,686 12,667 217,080 0 DIRECTOR - WC CLAIMS (ii)

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SCHEDUL (Form 990 or EZ)	990- Complete to pro	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.			2018	
Department of the Tr	easury ► Go to <u>r</u>		n 990 or 990-EZ. <u>90</u> for the latest information.		Open to Public Inspection	
TEXAS ASSOCIATION OF SCHOOL BOARDS INC 74-2275519				fication number		
990 Schedule	O, Supplemental Information	on				
Return Reference			Explanation			
FORM 990, PART I, BOX L- YEAR OF FORMATION:	TEXAS ASSOCIATION OF SCHOON 1949. IN 1999, TEXAS ASSOCIATION PORATE ENTITY BECOMING THE	ATION OF SCHOOL B	OARDS MERGED WITH ITS RE	ELATED NON-PRO		

Return Reference	Explanation
	X. OTHER REVENUE INCLUDES, BUT IS NOT LIMITED TO, REVENUE GENERATED THROUGH LEGISLATIVE UP DATE SEMINARS, ADMINISTRATIVE PROFESSIONALS CONFERENCES, SALES OF VARIOUS TASB PRODUCTS AN D PUBLICATIONS, AND COMMUNITY SURVEY SERVICES. THESE SERVICES AND PRODUCTS SUPPORT PUBLIC SCHOOLS AND RELATED ENTITIES, THEREBY LESSENING THE BURDENS OF GOV'T. REVENUE GENERATED FR OM THE SALE OF CERTAIN ITEMS AND FOR THE PROVISION OF CERTAIN SERVICES TO OTHER NON-PROFIT ORGANIZATIONS HAS BEEN REPORTED AS UNRELATED BUSINESS ON THIS FORM 990, AND THE FORM 990-T HAS BEEN FILED AS REQUIRED.

990 Schedule O, Supplemental Information

Return Explanation

Reference

FORM 990,	FIRST PUBLIC, A REGISTERED BROKER-DEALER AND LICENSED INSURANCE AGENCY, IS A WHOLLY OWNED
PART IV,	SUBSIDIARY OF TASB AND A DISREGARDED ENTITY FOR FEDERAL TAX PURPOSES. FIRST PUBLIC IS MANA
LINE 33:	GER-MANAGED. THE MANAGING DIRECTOR IS APPOINTED BY THE TASB BOARD'S FIRST PUBLIC GOVERNANC
	E COMMITTEE. ACTIVITIES OF FIRST PUBLIC AND APPLICABLE DISCLOSURES ARE CONSOLIDATED WITH T
	ASB IN THIS 2018 IRS FORM 990.

990 Schedule O, Supplemental Information Return Explanation

Reference

FORM 990,	THE FIRST PUBLIC GOVERNANCE COMMITTEE IS A COMMITTEE OF THE TASB BOARD, COMPOSED OF THE BO
	ARD OFFICERS AND EXECUTIVE DIRECTOR AS VOTING MEMBERS. THIS COMMITTEE REPRESENTS THE INTER
SECTION A,	ESTS OF THE TASB BOARD AS IT RELATES TO FIRST PUBLIC, AN ENTITY WHOSE SOLE MEMBER IS TASB
LINE 1	(AND A DISREGARDED ENTITY FOR FEDERAL TAX PURPOSES). PURSUANT TO TASB BOARD POLICY, THIS C
	OMMITTEE HAS THE AUTHORITY TO TAKE ALL ACTION RELATED TO TASB AS THE SOLE MEMBER OF FIRST
	PUBLIC, INCLUDING THE HIRING AND FIRING OF FIRST PUBLIC'S MANAGING DIRECTOR.

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	TASB HAS THREE CLASSES OF MEMBERS: ACTIVE, ASSOCIATE AND AFFILIATE. ACTIVE IS THE PRIMARY MEMBERSHIP CLASS AND THE ONLY CLASS WITH GOVERNANCE RIGHTS. ACTIVE MEMBERS ARE BOARDS OF I NDEPENDENT OR COMMON SCHOOL DISTRICTS, COUNTY BOARDS OF EDUCATION, AND REGIONAL EDUCATION SERVICE CENTERS WITHIN THE STATE OF TEXAS THAT PAY MEMBERSHIP FEES. THE MEMBERSHIP YEAR OF TASB IS JANUARY 1 THROUGH DECEMBER 31. FOR 2019, ACTIVE MEMBER FEES WERE CHARGED AT A MIN IMUM OF \$800 AND A MAXIMUM OF \$11,000, AND WERE DETERMINED BASED ON THE ENTITY'S PRIOR YEAR AUDITED TOTAL OF OPERATING EXPENSES. MEMBERSHIP IN TASB IS VOLUNTARY AND GENERALLY PROVIDES THE FOLLOWING: NONPARTISAN ADVOCACY AT THE STATE AND NATIONAL LEVEL, LEGAL ASSISTANCE FROM KNOWLEDGEABLE ATTORNEYS, INFORMATIONAL RESOURCES, BOARD TRAINING (INCLUDING TRACKING CONTINUING EDUCATION CREDITS), SUBSCRIPTION TO TASB'S MONTHLY PERIODICAL - TEXAS LONE STAR - AND OTHER PUBLICATIONS, AND MEMBER RATES AT CONFERENCES AND WORKSHOPS. MEMBERSHIP PROVIDES OPPORTUNITIES TO SUBSCRIBE TO OTHER TASB PROGRAMS AND SERVICES ON AN ADDITIONAL FEE BASIS.

990 Schedule O, Supplemental Information

Return

Deference

Reference	
FORM 990,	MEMBERS OR OTHERS WHO MAY ELECT ONE OR MORE MEMBERS OF THE GOVERNING BODY: ACTIVE TASB MEM
PART VI,	BERS ELECT THE TASB BOARD OF DIRECTORS AND OFFICERS. THE PRESIDENT OF THE TEXAS ASSOCIATIO
SECTION A,	N OF EDUCATION SERVICE CENTERS (TAESC) ALSO HAS A VOTING EX-OFFICIO POSITION ON THE TASB B
LINE 7A	OARD BY VIRTUE OF THE TASB BYLAWS.

Explanation

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	DECISIONS OF THE GOVERNING BODY SUBJECT TO APPROVAL BY MEMBERS OR OTHERS: THE TASB BOARD R ECOMMENDS BYLAW AMENDMENTS, MISSION STATEMENT AMENDMENTS, BELIEFS, THE ADVOCACY AGENDA (WH ICH CONSISTS OF CORNERSTONE PRINCIPLES, PRIORITIES, AND RESOLUTIONS), AND MEMBERSHIP FEES FOR ACTIVE MEMBERS FOR FINAL ADOPTION BY THE MEMBERSHIP THROUGH THE TASB DELEGATE ASSEMBLY . (THE DELEGATE ASSEMBLY IS COMPRISED OF REPRESENTATIVES DESIGNATED BY ACTIVE MEMBERS EACH YEAR AND SERVES AS TASB'S GENERAL GOVERNING BODY.) FORM 990, PART VI, SECTION A, LINE 8A: THE FOLLOWING IS PROVIDED FOR CLARIFICATION. TASB BOARD OFFICERS AND THE EXECUTIVE DIRECT OR (NON-VOTING) MAKE UP THE EXECUTIVE COMMITTEE WITH CERTAIN DESIGNATED AUTHORITY. MEETING ACTIVITIES ARE DOCUMENTED, INCLUDING ACTIONS TAKEN, AT EACH MEETING. THESE INDIVIDUALS AL SO SERVE AS THE FIRST PUBLIC GOVERNANCE COMMITTEE (WITH THE EXECUTIVE DIRECTOR SERVING IN A VOTING CAPACITY). WHILE THE SAME INDIVIDUALS SERVE ON BOTH COMMITTEES, THESE ARE TWO SEP ARATE COMMITTEES WITH DIFFERENT ROLES AND RESPONSIBILITIES. THE FIRST PUBLIC GOVERNANCE COMMITTEE, WHICH HAS AUTHORITY TO ACT ON BEHALF OF THE TASB BOARD, DOCUMENTS ITS MEETING ACT IVITIES, INCLUDING ACTIONS TAKEN, AT EACH COMMITTEE MEETING. OTHER TASB COMMITTEES ALSO DO CUMENT THEIR MEETING ACTIVITIES, ALTHOUGH MOST ACTION ITEMS REQUIRE FINAL BOARD APPROVAL.

Return

Reference	·
FORM 990,	THE OUTSIDE AUDITING FIRM ENGAGED BY THE TASB BOARD PREPARES THE FORM 990 USING INFORMATIO
PART VI,	N PROVIDED BY TASB'S ACCOUNTING STAFF. THE COMPLETED FORM 990 IS REVIEWED BY TASB'S ACCOUN
SECTION B,	TING STAFF AND GENERAL COUNSEL. A COPY OF THE RETURN IS POSTED ON AN ELECTRONIC SITE AVAIL
LINE 11B	ABLE TO BOARD MEMBERS, WHO ARE NOTIFIED VIA EMAIL WHEN THE RETURN IS AVAILABLE FOR THEIR R
	EVIEW. BOARD MEMBERS ARE GIVEN THE OPPORTUNITY TO COMMENT PRIOR TO FINAL SUBMISSION TO THE
	IRS.

Explanation

FORM 990, PART VI, SECTION B, R WHO IS AN EX-OFFICIO, NON-VOTING MEMBER OF THE BOARD) REVIEWS THE BOARD'S CONFLICT OF IN	Return Reference	Explanation
LINE 12C TEREST POLICY AND MUST COMPLETE, SIGN, AND RETURN AN ANNUAL DISCLOSURE FORM, IDENTIFYING T HE PRESENCE OR ABSENCE OF ANY KNOWN ACTUAL OR POTENTIAL CONFLICTS. IF A DISCLOSURE HAS BEE N MADE, THE BOARD WILL DETERMINE WHETHER THE PROPOSED TRANSACTION OR ARRANGEMENT IS FAIR, REASONABLE, AND IN THE BEST INTEREST OF TASB; AND, IN THE CASE OF A DISCLOSED INTEREST MAD E BY THE EXECUTIVE DIRECTOR, THE BOARD'S EXECUTIVE COMMITTEE MAKES SUCH DETERMINATION. A P ERSON WHOSE ACTUAL OR POTENTIAL CONFLICT IS UNDER REVIEW MUST STAND IN RECUSAL AND NOT DEB ATE OR VOTE ON SUCH DETERMINATION. RECORDS OR MINUTES OF THE BOARD WILL STATE THE NAME OF THE BOARD MEMBER WHOSE INTEREST WAS DISCLOSED; STATE THE NATURE OF THE INTEREST; AND SUMMA RIZE THE CONTENT OF THE DISCUSSION AND VOTE TAKEN BY THE DISINTERESTED VOTING MEMBERS. A S IMILAR ANNUAL DISCLOSURE REQUIREMENT IS REQUIRED OF TASB'S KEY EMPLOYEES. KEY EMPLOYEES, A S WELL AS ALL EMPLOYEES, CANNOT HAVE FINANCIAL INTERESTS IN CONTRACTS OR OTHER TRANSACTION S INVOLVING TASB, WITHOUT THE EXECUTIVE DIRECTOR (OR DESIGNEE) MAKING A DETERMINATION THAT THE TRANSACTION IS FAIR, REASONABLE, AND IN THE BEST INTEREST OF TASB.	PART VI,	INTERESTS OF TASB THROUGH BOARD POLICY. EACH BOARD MEMBER (INCLUDING THE EXECUTIVE DIRECTO R WHO IS AN EX-OFFICIO, NON-VOTING MEMBER OF THE BOARD) REVIEWS THE BOARD'S CONFLICT OF IN TEREST POLICY AND MUST COMPLETE, SIGN, AND RETURN AN ANNUAL DISCLOSURE FORM, IDENTIFYING THE PRESENCE OR ABSENCE OF ANY KNOWN ACTUAL OR POTENTIAL CONFLICTS. IF A DISCLOSURE HAS BEEN MADE, THE BOARD WILL DETERMINE WHETHER THE PROPOSED TRANSACTION OR ARRANGEMENT IS FAIR, REASONABLE, AND IN THE BEST INTEREST OF TASB; AND, IN THE CASE OF A DISCLOSED INTEREST MADE BY THE EXECUTIVE DIRECTOR, THE BOARD'S EXECUTIVE COMMITTEE MAKES SUCH DETERMINATION. A PERSON WHOSE ACTUAL OR POTENTIAL CONFLICT IS UNDER REVIEW MUST STAND IN RECUSAL AND NOT DEBATE OR VOTE ON SUCH DETERMINATION. RECORDS OR MINUTES OF THE BOARD WILL STATE THE NAME OF THE BOARD MEMBER WHOSE INTEREST WAS DISCLOSED; STATE THE NATURE OF THE INTEREST; AND SUMMARIZE THE CONTENT OF THE DISCUSSION AND VOTE TAKEN BY THE DISINTERESTED VOTING MEMBERS. A SIMILAR ANNUAL DISCLOSURE REQUIREMENT IS REQUIRED OF TASB'S KEY EMPLOYEES. KEY EMPLOYEES, A SWELL AS ALL EMPLOYEES, CANNOT HAVE FINANCIAL INTERESTS IN CONTRACTS OR OTHER TRANSACTION SINVOLVING TASB, WITHOUT THE EXECUTIVE DIRECTOR (OR DESIGNEE) MAKING A DETERMINATION THAT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	TASB FOLLOWS BOARD-ADOPTED POLICIES REGARDING COMPENSATION OF THE TASB EXECUTIVE DIRECTOR, KEY EMPLOYEES AND OTHER EXECUTIVES, AND THE FIRST PUBLIC MANAGING DIRECTOR (DISCUSSED BELOW). THE TASB EXECUTIVE COMMITTEE EVALUATES COMPARABILITY DATA AND RECOMMENDS APPROPRIATE COMPENSATION FOR THE EXECUTIVE DIRECTOR TO THE BOARD. THE EXECUTIVE DIRECTOR IS AUTHORIZED TO SET AND APPROVE COMPENSATION FOR TASB KEY EMPLOYEES, INCLUDING OTHER EXECUTIVES, UNDER BOARD-APPROVED PARAMETERS. THE EXECUTIVE DIRECTOR RELIES ON COMPARABLE DATA FROM VARIOUS SOURCES. REGARDING THE FIRST PUBLIC MANAGING DIRECTOR, AS STATED PREVIOUSLY ON SCHEDULE O WITH RESPECT TO PART VI, LINE 8, THE TASB BOARD OFFICERS AND THE EXECUTIVE DIRECTOR COLLEC TIVELY SERVE AS THE FIRST PUBLIC GOVERNANCE COMMITTEE. THE TASB BOARD HAS DELEGATED THE FIRST PUBLIC GOVERNANCE COMMITTEE WITH THE AUTHORITY TO CONSIDER AND APPROVE MATTERS THAT TA SB IS ENTITLED TO APPROVE AS THE SOLE MEMBER OF FIRST PUBLIC. THIS AUTHORITY INCLUDES APPR OVING THE COMPENSATION OF THE FIRST PUBLIC MANAGING DIRECTOR. THE FIRST PUBLIC GOVERNANCE COMMITTEE RELIES ON COMPARABLE DATA IN MAKING COMPENSATION DECISIONS.

Return Explanation
Reference

LINE 19

FORM 990, TASB'S CHARTER, BYLAWS, CONFLICT OF INTEREST POLICIES, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST.

Return Reference	Explanation
FORM 990, PART VI, SECTION B:	TASB LEASES CERTAIN EMPLOYEES TO FIRST PUBLIC. THESE EMPLOYEES ARE DEFINED AS "ASSOCIATED PERSONS" OF FIRST PUBLIC BY THE SECURITIES AND EXCHANGE COMMISSION. BY VIRTUE OF THE EMPLO YEE LEASE AGREEMENT BETWEEN TASB AND FIRST PUBLIC, FIRST PUBLIC HAS THE AUTHORITY TO MANAG E THE DAY-TO-DAY ACTIVITIES OF THESE ASSOCIATED PERSONS. FIRST PUBLIC HAS WRITTEN SUPERVIS ORY PROCEDURES THAT ASSOCIATED PERSONS MUST FOLLOW, AND SUCH PROCEDURES INCLUDE THE REQUIR EMENT TO FOLLOW TASB ADMINISTRATIVE POLICIES TO THE EXTENT THEY DO NOT CONFLICT WITH THE POLICIES AND PROCEDURES OF FIRST PUBLIC.

Return Explanation Reference

WHILE COLUMN (B) IN SECTION A REFLECTS FULL-TIME TASB EMPLOYEES AS WORKING AN AVERAGE OF 4 OHOURS PER WEEK. THESE INDIVIDUALS ARE EXEMPT AND OFTEN WORK IN EXCESS OF 40 HOURS. SECTION A:

FORM 990. PART VII.

Return Reference	Explanation					
FORM 990, PART VIII, LINE 2- PROGRAM SERVICE REVENUE:	CERTAIN PROGRAM SERVICE REVENUE REPORTED ON LINE 2 INCLUDES INCOME DERIVED FROM TEXAS INTE RLOCAL COOPERATION ACT ADMINISTRATIVE AGENCIES AND PROGRAMS CREATED TO PERFORM ADMINISTRAT IVE FUNCTIONS ASSOCIATED WITH THE ROUTINE OPERATION OF GOVERNMENT. THIS REVENUE CONSTITUTE S INCOME WHICH IS RELATED TO THE EXEMPT PURPOSE OF TASB, AND IS EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. THE ADMINISTRATIVE SERVICES RENDERED BY TASB TO THE VAR IOUS CASH/RISK MANAGEMENT PROGRAMS ARE RELATED TO ITS EXEMPT FUNCTION OF LESSENING THE BUR DENS OF GOVERNMENT AND, THEREFORE, ARE RELATED TRADE OR BUSINESS WITHIN THE MEANING OF SECTION 1.513-1(D)(2) OF THE REGULATIONS. ADDITIONALLY, TASB'S RISK MANAGEMENT PROGRAM REVENUE IS DERIVED FROM THE PERFORMANCE OF AN ESSENTIAL GOVERNMENTAL FUNCTION AND IS EXEMPT UNDE R SECTION 1.15 OF THE INTERNAL REVENUE CODE. THE REMAINING ELEMENTS OF TASB'S PROGRAM SERVICE REVENUE ARE RELATED TO TASB'S EXEMPT FUNCTION OF LESSENING THE BURDENS OF GOVERNMENT OR SERVING AN EDUCATIONAL PURPOSE AND, THEREFORE, SUCH REVENUE ALSO CONSTITUTES INCOME FROM A RELATED TRADE OR BUSINESS UNDER SECTION 1.513-1(D)(2) OF THE REGULATIONS.					

Return Reference	Explanation
FORM 990, PART VIII, LINE 5- ROYALTIES:	ROYALTIES PRIMARILY CONSIST OF REVENUE RECEIVED THROUGH AFFINITY AND LICENSE AGREEMENTS BE TWEEN TASB AND FOUR AFFILIATED ENTITIES FOR THE USE OF TASB'S INTELLECTUAL INTANGIBLE ASSE TS SUCH AS ITS NAME AND LOGO IN PROMOTING, MARKETING, AND OFFERING THEIR VARIOUS PROGRAMS AND SERVICES. THESE AFFILIATED ENTITIES ARE ALL ADMINISTRATIVE AGENCIES OF COOPERATING LOC AL GOVERNMENTS ORGANIZED UNDER THE INTERLOCAL COOPERATION ACT TEXAS GOVERNMENT CODE, CHAPT ER 791, THAT ARE MANAGED BY EITHER TASB OR ITS SUBSIDIARY (FIRST PUBLIC). SERVICES PROVIDE D BY THESE AFFILIATED ENTITIES DIRECTLY CONTRIBUTE TO TASB'S EXEMPT PURPOSE BY LESSENING THE BURDENS OF GOVERNMENT ON PUBLIC SCHOOLS AND OTHER GOVERNMENTAL ENTITIES, AND ALLOWING THEM TO BE MORE EFFICIENT AND EFFECTIVE. OTHER ROYALTIES ARE RECEIVED FROM AN INTERNAL AUDION TEXT SERVICE FIRM, A DATA ANALYTICS SOFTWARE DEVELOPMENT FIRM, AND AN ENERGY DESIGN-BUILD CON TRACTOR FIRM FOR THE USE OF TASB'S NAMES AND LOGOS. TASB HAS ALSO GRANTED CERTAIN EDUCATIONAL-RELATED ENTITIES A LICENSE TO USE TASB'S SCHOOL BOARD GOVERNANCE AND LEADERSHIP TRAINING PRODUCTS, FOR WHICH A ROYALTY IS RECEIVED.

Return Reference	Explanation
FORM 990,	THE FOLLOWING IS PROVIDED FOR CLARIFICATION. THE BUDGET & FINANCE COMMITTEE OF THE TASB BO
PART XII,	ARD ANNUALLY CONSIDERS ENGAGEMENT OF THE ACCOUNTING FIRM THAT WILL CONDUCT THE TASB FINANC
LINE 2-	IAL STATEMENT AUDIT. THE COMMITTEE'S RECOMMENDATION IS TAKEN TO THE TASB BOARD FOR APPROVA
FINANCIAL	L. THE AUDITED FINANCIAL STATEMENTS ARE PRESENTED TO THE COMMITTEE, AND THE EXTERNAL AUDIT
STATEMENTS	ORS REVIEW THEIR REPORTS WITH THE COMMITTEE FOR ACCEPTANCE. THE AUDIT IS THEN TAKEN TO THE
AND	TASB BOARD FOR APPROVAL AND ACCEPTANCE UPON RECOMMENDATION OF THE COMMITTEE. REGARDING FI
REPORTING:	RST PUBLIC, THE FIRST PUBLIC MANAGING DIRECTOR ENGAGES THE INDEPENDENT AUDIT FIRM, REVIEWS
	AND ACCEPTS THE ANNUAL FINANCIAL STATEMENT AUDIT, AND PRESENTS THE AUDIT TO THE FIRST PUB
	LIC GOVERNANCE COMMITTEE FOR REVIEW.

SCHEDULE R
(Form 990)

As Filed Data Related

TEXAS ASSOCIATION OF SCHOOL BOARDS INC

Part I

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

Employer identification number

74-2275519

DLN: 93493197036370OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

P Go to www.irs.gov/Form990 for instructions and the la

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) FIRST PUBLIC LLC 12007 RESEARCH BLVD AUSTIN, TX 78759 74-2275519	INVESTMENT MANAGEMENT	TX	6,099,176	3,631,381	N/A		-
							-
							-
							-
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year.	Complete if the organiz	ation answered "Ye	es" on Form 990,	Part IV, line 34 be	ecause it had one or i	more	
(a) Name, address, and EIN of related organization	(b) Primary activity Le	(c) egal domicile (state or foreign country)	(d) xempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section S (13) con entit	512(b) trolled
						-	
						+	
or Paperwork Reduction Act Notice, see the Instructions for Form 990	<u> </u>	Cat. No. 50135Y			Schedule R (Form	990) 20	18

(a) Name, address, and EIN of related organization		(b) Primary activity		(d) Direct controlling entity	(e) Predominant income(related, excluded from tax under sections 512)	d, total income	(g) Share of end-of-year assets			(i) e Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		g ownershi
					314)			Yes	No		Yes	No	
Identification of Related Organiza because it had one or more related on						nization ansv	wered "Yes	s" on F	orm 9	90, Part IV,	, line	34	
		L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e)	wered "Yes (f) Share of total income	Share	(g) e of end- year assets	-of- Perce	, line 1) ntage ership	S-(1	(i) ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or tru: (c) egal micile	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	S-(1	ection 512 13) control entity?
pecause it had one or more related on (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile or foreign	st during th	(d) controlling	(e) /pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Perce	1) ntage	Si (1	

Schedu	e R (Form 990) 2018					Pa	ge 3
Part	Transactions With Related Organizations Complete if the organization answered "Yes	" on Form 990, Par	t IV, line 34, 35b,	or 36.			
ı	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1 Dur	ng the tax year, did the orgranization engage in any of the following transactions with one or more related	organizations listed in	Parts II-IV?				
a F	eceipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity				1a		
b	ift, grant, or capital contribution to related organization(s)				1 b		
c (ft, grant, or capital contribution from related organization(s)				1c		
d l	pans or loan guarantees to or for related organization(s)				1d		
e l	pans or loan guarantees by related organization(s)				1e		
f D	vidends from related organization(s)				1f		
g S	ale of assets to related organization(s)				1 g		
h i	urchase of assets from related organization(s)				1h		
i E	change of assets with related organization(s)				1i		
j L	ase of facilities, equipment, or other assets to related organization(s)				1j		
k l	ease of facilities, equipment, or other assets from related organization(s)				1k		
I P	rformance of services or membership or fundraising solicitations for related organization(s)				11		
m P	rformance of services or membership or fundraising solicitations by related organization(s)				1m		
n S	aring of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
о 9	naring of paid employees with related organization(s)				10		
рί	eimbursement paid to related organization(s) for expenses				1 p		
q i	eimbursement paid by related organization(s) for expenses				1 q		
r C	ther transfer of cash or property to related organization(s)				1r		
s (ther transfer of cash or property from related organization(s)				1s		
	the answer to any of the above is "Yes," see the instructions for information on who must complete this lin					'	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining a	mount in	volvod	
	ivanie or relateu organization	type (a-s)	Amount involved	method of determining a	———	voived	

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)			(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No		
										Schedul	e R (Form	990	0) 2018	

chedule R (Fo	rm 990) 2018	Page	je 5				
Part VII	VII Supplemental Information						
	Provide additional infor	mation for responses to questions on Schedule R (see instructions).					
Return Reference		Explanation					